

UNCLASSIFIED

# DEFENSE LOGISTICS AGENCY

*Established 1961*



## 2026 DLA Energy Worldwide Conference Facility Sustainment Directorate Overview

CAPT Bill Jakubowicz, Director Facility Sustainment  
February 2026



THE NATION'S LOGISTICS COMBAT SUPPORT AGENCY

UNCLASSIFIED

PEOPLE ★ PRECISION ★ POSTURE ★ PARTNERSHIPS

WARFIGHTER ALWAYS

Last updated: January 22, 2026



## Purpose:

Provide a brief overview of the Facility Sustainment Directorate (FSD), including its mission, organizational structure, and core responsibilities.

## Agenda:

- FSD Mission/SRM Definition
- FSD Org Chart
- SRM Lifecycle
- DLA Energy SRM & E Factsheet
- The Four Pillars of SRM
- Environmental Program
- DLA Energy Military Construction Project Selection: IPRB
- MILCON
- IPRB Project Selection & Follow-on MILCON Execution Timeline
- MILCON Project Criteria & DLA Energy Real Property

## Briefing Type:

- Information



- **MISSION:** Responsible for sustaining, restoring, modernizing, and providing environmental support to 75% of DoD fixed fuels infrastructure at 430 Defense Fuel Support Points across 493 installations worldwide that store DLA Energy owned petroleum, oil and lubricants.



# SRM Definitions

DoDM 4140.25, Volume 8, March 2, 2018  
Change 2, April 4, 2019

- **Sustainment:** the maintenance and repair activities to keep an inventory of facilities in good working order over their expected service lives
- **Restoration:** repairs required to return degraded facilities to good condition
- **Modernization:** maintenance and repair required to keep facilities functioning beyond their expected service lives or to meet new requirements



**CDR Zheng**  
MIL Deputy



**CAPT Jakubowicz**  
Director



**Shawn Larcher**  
Deputy Director



**Vacant**  
Division Chief



**Darrel Brooks**  
Division Chief



**Patricia Beyer**  
Division Chief

### Program Analysis, Budget & Technical Division



**Program Analysis Team**  
Lance Giddens



**Ralph Resch**  
Property Branch

Automation Branch

MILCON Technical Branch

### Air Force & Army Division



**AF PM CONUS Team**  
Jim Tyrrell



**Army PM CONUS Team**  
Carlos Morales



**AF & Army OCONUS Team**  
Craig Lada



**Real Property**  
Carlos Morales



**Environmental**  
Lisa McWhirter



**Navy LANT Team**  
Kevin Pinneo

**Marine Corps Team**  
Myra Austin

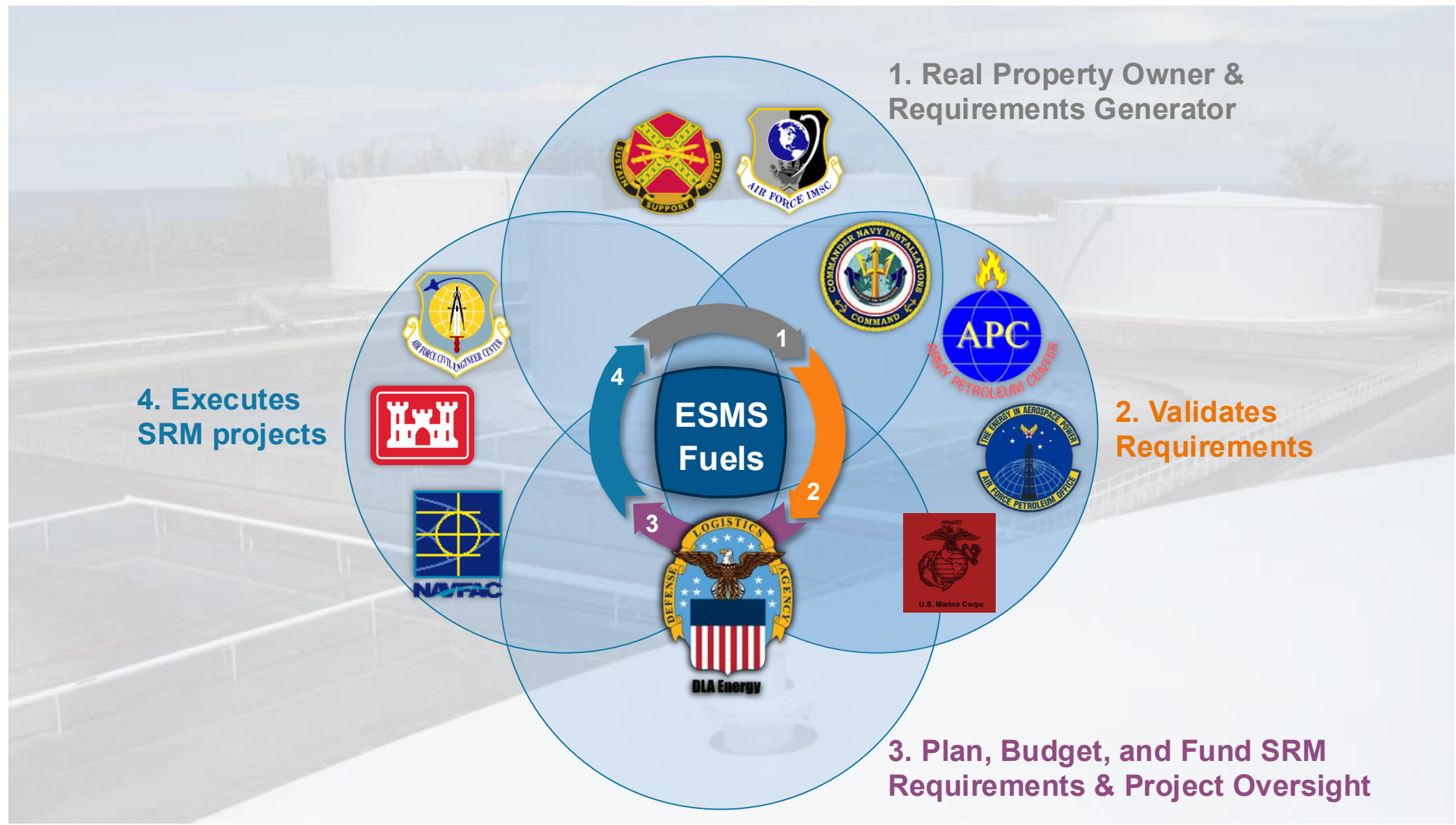


**Navy PAC**  
Amanda Muscavage



**Environmental**  
Vacant

**Real Property**  
Dewong Franklin



# DLA Energy SRM & E Factsheet

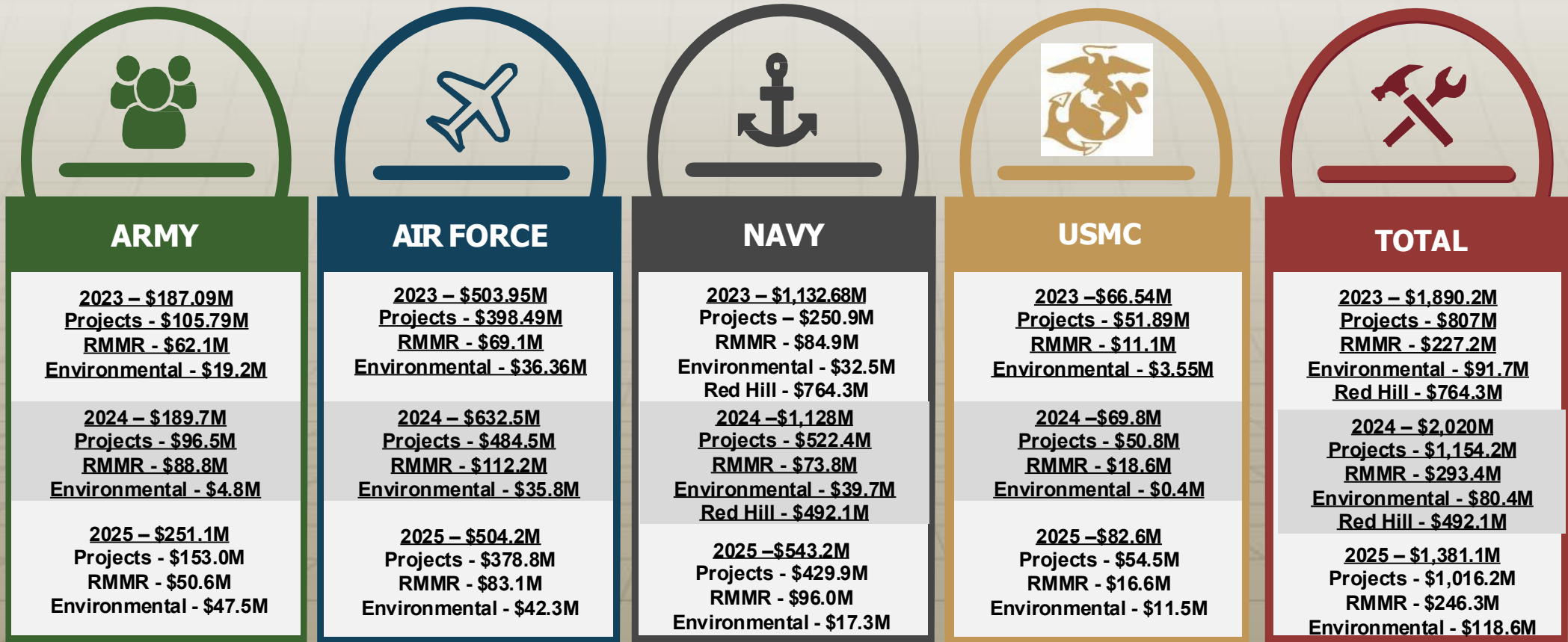
FY23-25 SRM-E Programs as Executed



## DLA Energy

9/30/2025

### Sustainment, Restoration, Modernization & Environmental



# The Four Pillars of SRM



## SRM

Service  
Prioritized  
Requirements

Recurring  
Maintenance

Centrally  
Managed  
Programs

Facility  
Condition  
Assessment  
(ESMS  
Fuels)

Emergent

Executed  
Projects

Supports 75% of the DoD's fixed fuel infrastructure

Initial DLA SRM FY26 Budget \$687M

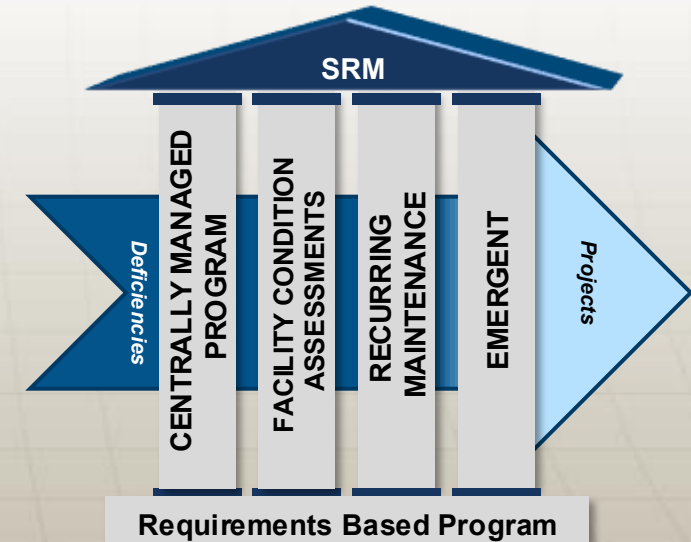


# Sustainment, Restoration & Modernization Programs Executed

Programs Executed from FY20 thru FY25



- **Sustainment:** Maintenance and repair activities
- **Restoration:** Repairs required to return degraded facilities to good condition
- **Modernization:** Maintenance to keep facilities functioning beyond expected service lives or to meet new requirements
- Program funds **75%** of DoD **fixed-fuel infrastructure** through Service Construction Agents



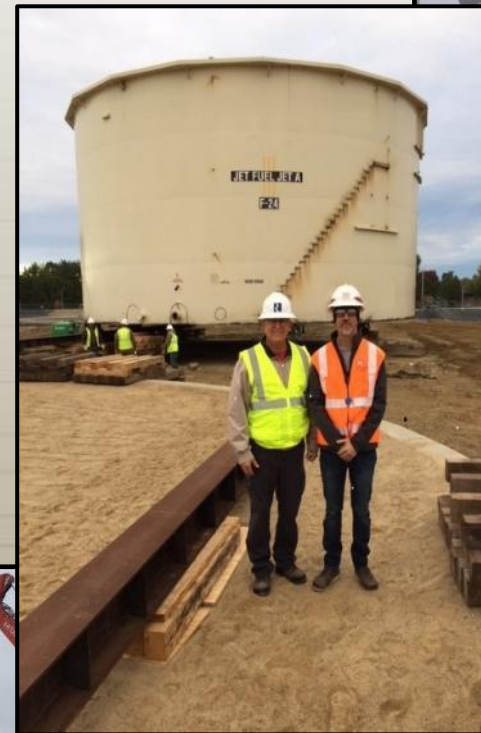
	FY20	FY21	FY22	FY23	FY24	FY25
<b>Return-to-Operator Tank Count</b>	121	97	95	104	106	103
<b>Installations using the Recurring Maintenance Program</b>	519	518	518	518	518	518
<b>Total Projects</b>	1,325	1,282	1,892	2,110	1,994	1,643
<b>Projects related to Emergent Requirements</b>	12%	11%	12%	12%	12%	12%
<b>Total Obligated (in millions)</b>	\$796.8	\$905.4	\$867.7	\$955.5	\$1,349.4	\$1,381.1

***From Fixing to Maintaining Infrastructure***



## Four Pillars of SRM Centrally Managed Programs (CMP)

- Manages regulatory compliance
- Large tank inspections (API Standard > 50K gal)
  - Out of Service (Internals)
  - In-service (Externals)
- Small tank inspections
  - Steel tank institute (< 50K gal ASTs)
  - Other tanks (as required by local regulations)
- Pier inspections
- Cathodic protection surveys
- Pipeline integrity management
- Railroad / Loading Arms / Demolition





## Four Pillars of SRM Facility Condition Assessments

- Comprehensive assessment of MILDEP owned fuels infrastructure storing or transferring DLA capitalized fuel
- Multi-phased fence-to-fence assessment that identifies and documents system deficiencies related to mission requirements, operational standards, and regulatory requirements



Sandblasted to bare metal



Priming of piping and tanks



Coating complete

# Four Pillars of SRM

## Recurring Maintenance & Minor Repair (RMMR)



- Program Benefits
- Preventive maintenance (proactive)
  - Quarterly, semi-annual, and annual maintenance services performed
- Checks and Services
- Fast response for routine calls
- Reduce acquisition cost
- Increase efficiency / equipment life
- Positive feedback from the customers





# The Four Pillars of SRM Emergent

- Requirements identified outside of the CMPs and Planning Studies or have been deemed ineligible under RMMR
- May or may not be emergencies and are addressed by the SRM office on a case-by-case basis
- Usually, customer identified and communicated to the DLA Energy SRM Program through the Service Control Point

MCAS Miramar, CA



NAF El Centro, CA





# Environmental Program

## Environmental

Centrally  
Managed  
Programs

Compliance

Restoration

Requirements Based Program

SRM FY26 Budget \$100.2M

### Centrally Managed Programs

- Leak detection, spill prevention and response exercises, environmental guide

### Technical and Funding Support to Capitalized Fuels Facilities

- *Compliance* – sampling/analysis, waste disposal, permit fees, Spill Prevention Control and Countermeasure (SPCC) and Facility Response Plans
- *Restoration* – spill response, assessment and cleanup of capitalized fuel; 113 active remediation sites and 46 installations

### Complete Management of Permitted Sites Planning Support

- Capitalization/Decapitalization, National Environmental Policy Act (NEPA), Sustainment, Restoration, & Modernization (SRM)/Military Construction (MILCON) program support



# DLA Energy Military Construction Project Selection

## Installation Planning and Review Board (IPRB)



**Military Construction (MILCON)** - Any construction, development, conversion, or extension of any kind carried out with respect to a military installation, whether to satisfy temporary or permanent requirements, or any acquisition of land or construction of defense access

**Unspecified Minor Construction (UMC)** - A military construction project that has an approved cost equal to or less than \$9,000,000

**Minor Construction – Capital (MCC)** - Operations and maintenance funding for unspecified minor military construction projects costing not more than \$4,000,000

**Area Cost Factor** – Adjusted funding threshold to reflect an area construction cost as set by the Secretary annually.

Construction Type	Funding Threshold	Funding Source
MILCON	$\geq \$9M$	Congressional Appropriation
UMC	$\$4M \leq UMC \leq \$9M$	Congressional Appropriation
MCC	$\leq \$4M$	DWCF



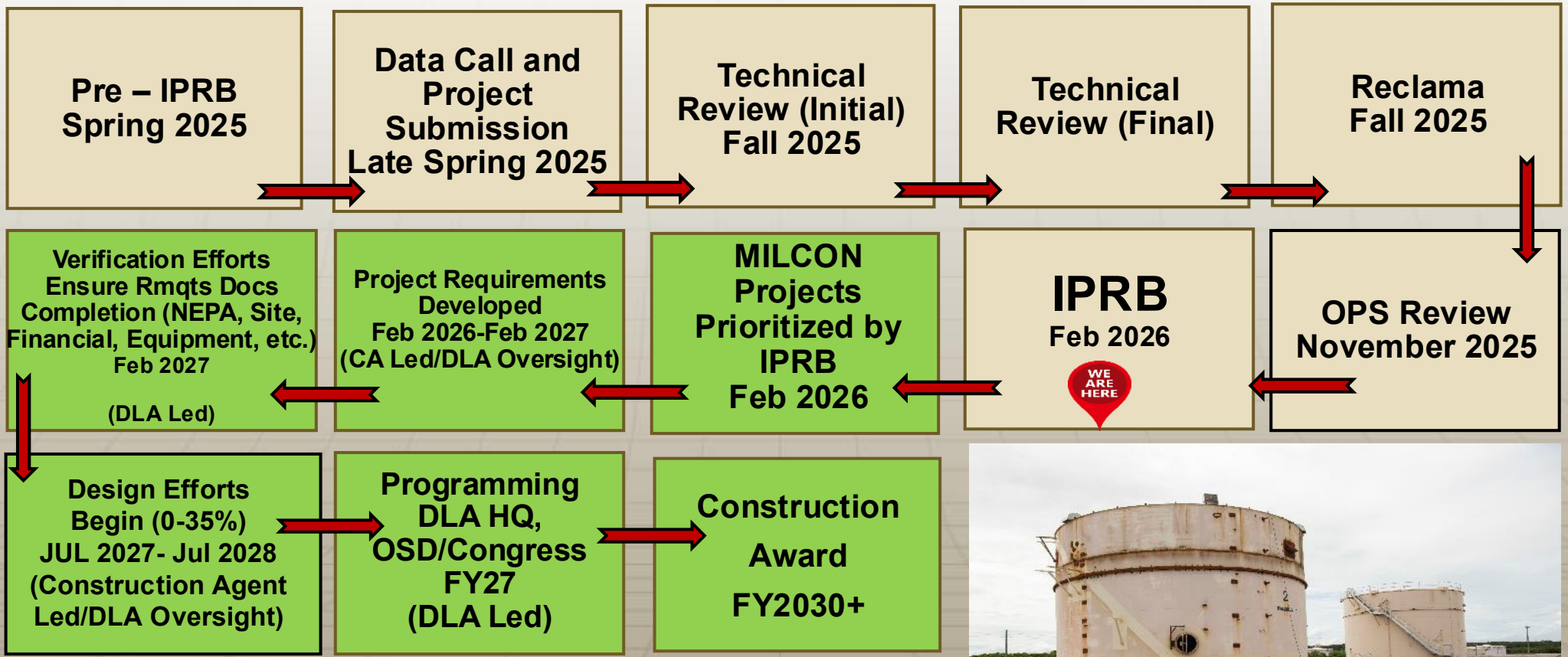
DLA Installation Management (DM-IM) manages enterprise MilCon program

- DLA Director submits to Congress as part of the President's Budget Request (PBR)
- Future Years Development Plan (FYDP) informs the 5 year look ahead/plan (Energy/Non-Energy)
- Funding Levels: DLA \$300M annually; ~\$200M to Energy)

## MILCON Types

- Programming and Development (P&D)
- Unspecified Minor Construction (UMC) \$4M-\$9M
- MILCON >\$9M

# IPRB Project Selection and Follow-on MILCON Execution Timeline



# MILCON Project Criteria



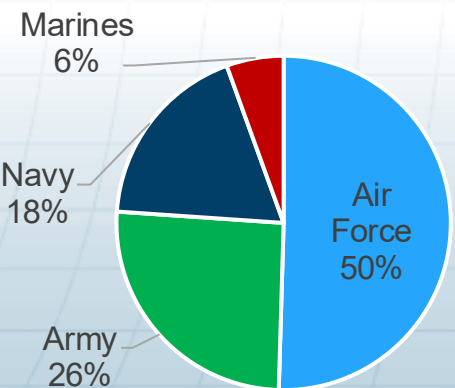
Category	Sub-Category	Criteria					
Mission	Mission Support	Strategic/ Movement	Operational/ Mobilization	Tactical/ Readiness	Indirect Support		
	Mission Success (COM/CON)	High	Moderate	Low			
Environment		Category I	Category II	Category III	None		
Infrastructure	Facility Status	Capability Failed or No Capability	Failure of Capability Expected	Capability Exists			
	Project Type	Fuel Handling	Non-Fuels Handling				
	Economics	Quantified	No Defined Benefit				
Priority		National Policy	CC/SCP #1 & CC/SCP #1	CC/SCP #1 & CC/SCP #2	CC/SCP #1	CC/SCP #2	Local

# DLA Energy Real Property

Fact Sheet

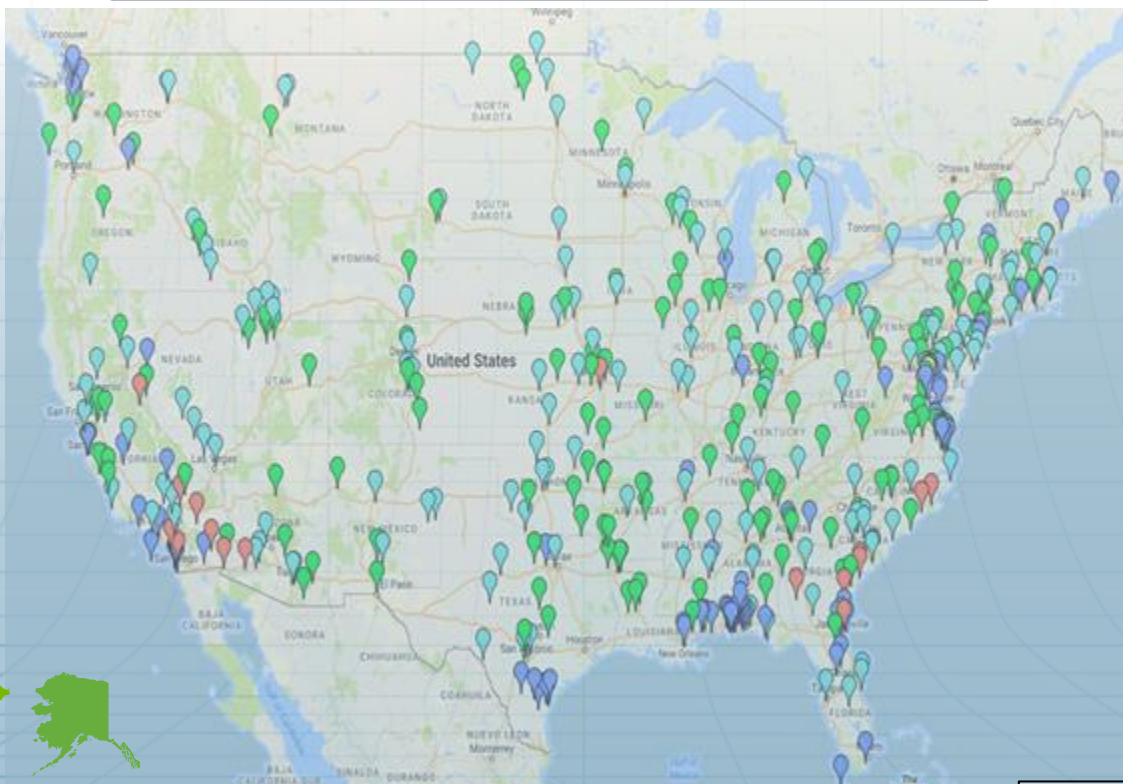


## Real Property By MilDep



■ Air Force    ■ Army  
■ Navy        ■ Marines

## DLA Energy Real Property Plant Replacement Value (PRV) \$71B



**Americas**  
PRV \$32.4B

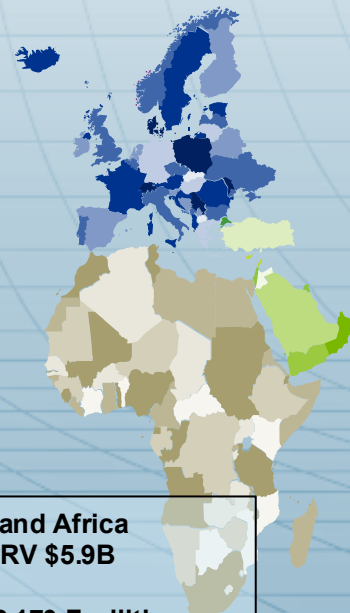
376 DFSP / 15,756 facilities

**Air Force:** 188 / 7,951

**Army:** 120 / 4,037

**Navy:** 52 / 2,897

**Marines:** 17 / 871



**Europe and Africa**  
PRV \$5.9B

48 DFSP / 2,170 Facilities

**Air Force:** 19 / 1,394

**Army:** 23 / 436

**Navy:** 6 / 340

**Indo-Pacific**  
PRV \$33.4B

69 DFSP / 2,806 Facilities

**Air Force:** 16 / 671

**Army:** 19 / 894

**Navy:** 22 / 945

**Marines:** 12 / 296

## Energy is 80% of DLA's Real Property Portfolio



# Q & A