

UNCLASSIFIED

DEFENSE LOGISTICS AGENCY

Established 1961



DLA Energy Europe & Africa World Wide Energy Conference

LTC Phillip Hoffman,
Commander
April 21, 2026



THE NATION'S LOGISTICS COMBAT SUPPORT AGENCY

UNCLASSIFIED

WARFIGHTER ALWAYS

PEOPLE ★ PRECISION ★ POSTURE ★ PARTNERSHIPS

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- Innovation and Future Energy
- Closing Remarks

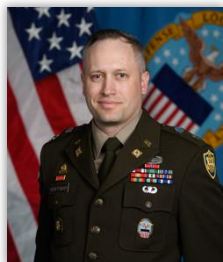


Our Mission

DLA Energy Europe & Africa delivers a reliable, resilient, and quality energy supply chain, strategically postured to ensure the readiness of any mission in the Europe and Africa theaters.

Our Vision

A team of trusted experts serving as an integrated, agile, and innovative partner, relentlessly focused on empowering the Warfighter with accountable, future-ready, war-winning energy solutions.

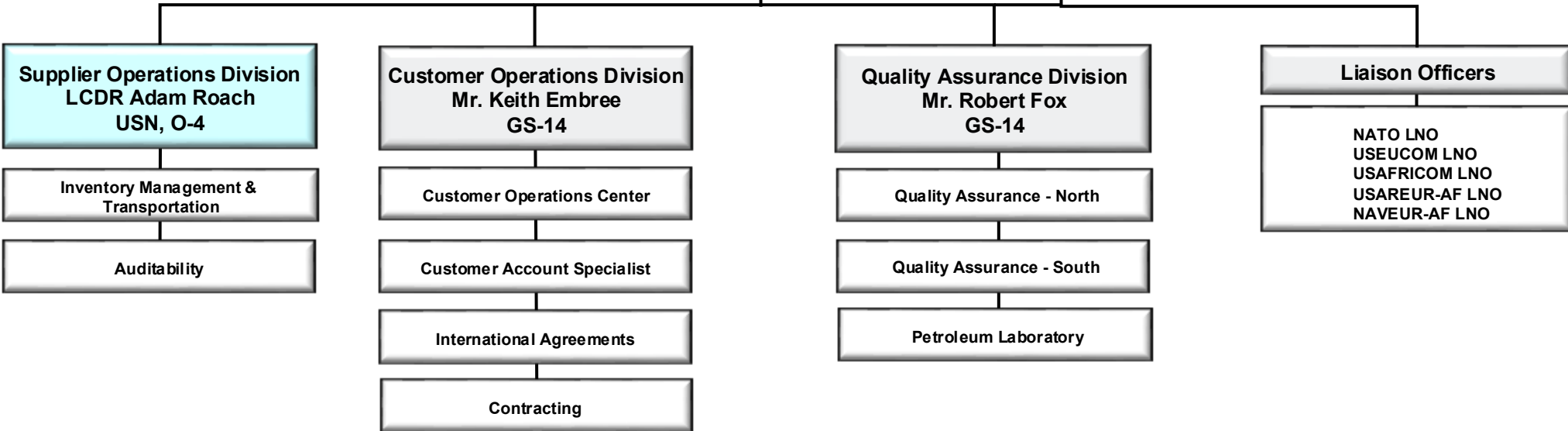


COMMANDER
DLA Energy
Europe & Africa
LTC Phillip
Hoffman USA, O-5



Deputy Director
Mr. Darren Dunham
GS-14

Business Management Office

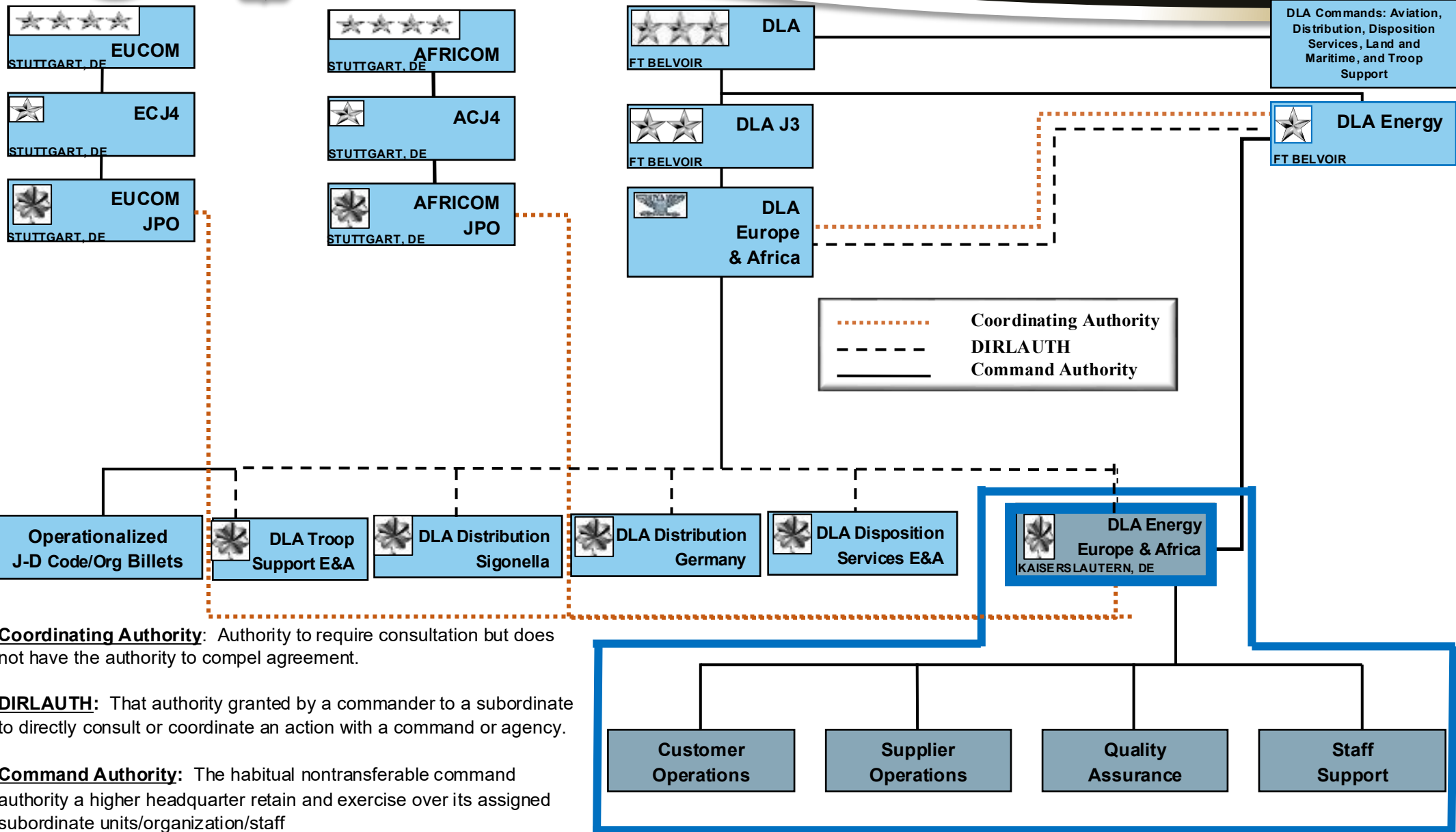


E&A Authorized Positions
 Total: 68 of 74 (92%)
 US Civilian: 40 of 41 (98%)
 LN Civilian: 11 of 12 (92%)
 Military: 17 of 21 (81%)

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C2 Construct

C2 Construct



Coordinating Authority: Authority to require consultation but does not have the authority to compel agreement.

DIRLAUTH: That authority granted by a commander to a subordinate to directly consult or coordinate an action with a command or agency.

Command Authority: The habitual nontransferable command authority a higher headquarter retain and exercise over its assigned subordinate units/organization/staff

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Functional Overview



Operations and Contracting

- *Warfighter integrated* function to shape requirements
- **Contracting:** Manages supply chain of all Post, Camps and Stations (PC&S), Tender, Into Plane (ITP), Into Truck (ITT), Bunkers for Bulk CLIII
- **Customer facing** exercise planning and support for all Tier I, II, and III exercises in support of both CCMDs
- Supports OPLAN development and revision in partnership with two supported CCMDs and 31 NATO nations and the US

International Agreements

- Manages 75 ACSA Orders and 26 Implementing Agreements –buy/sell fuel w/ partner nations
- Expanding partnerships with Norway, Denmark, Romania, Estonia, Hungary, Latvia, Lithuania, Netherlands, Norway, Poland, Switzerland, Sweden, UK,

Transportation

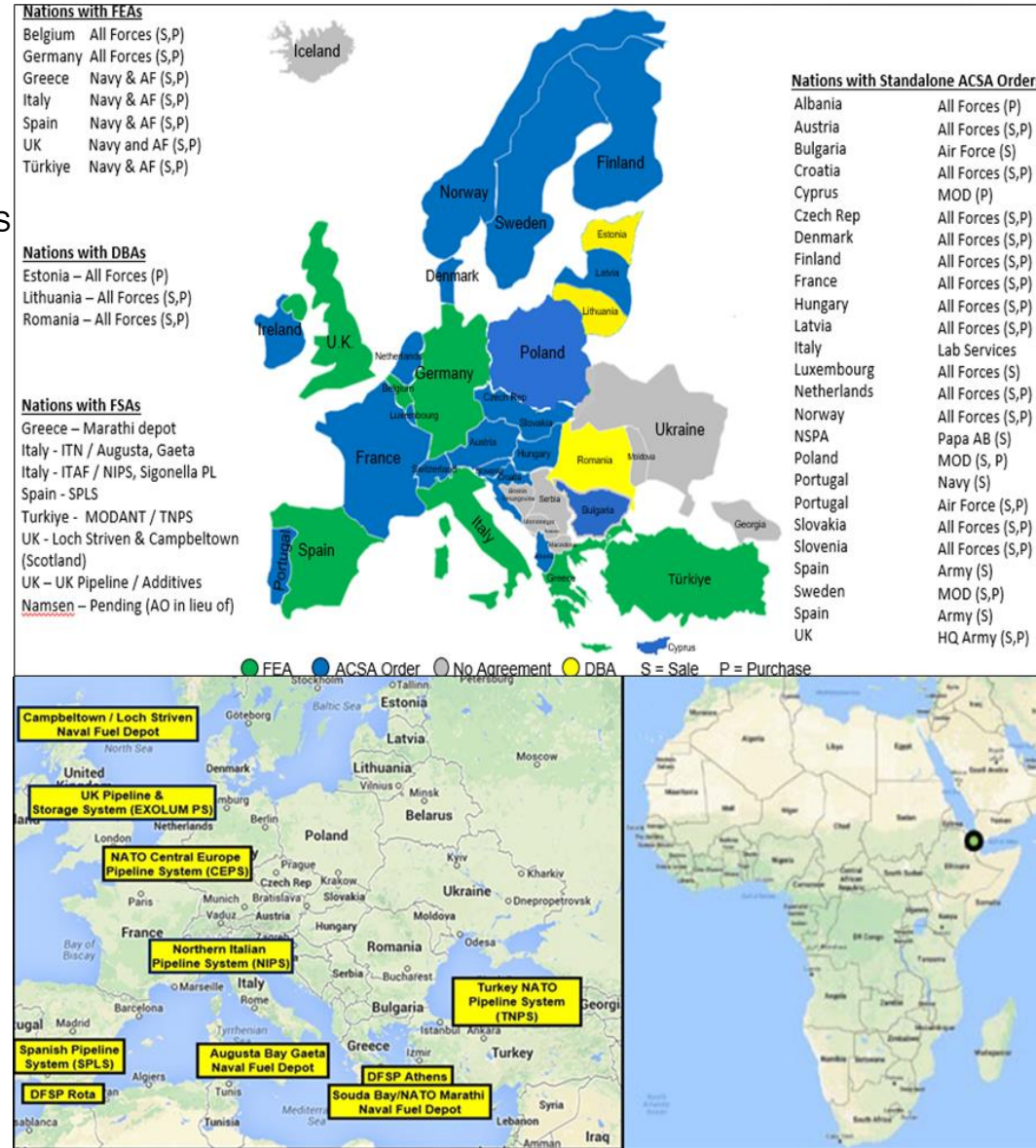
- Manages special services tenders and coordinates with Inventory Management for DFSP resupply within the USEUCOM AOR
- Processes Customs Clearances w/local customs office for US Forces fuel when crossing borders

Inventory Management/Auditability

- Manages 475M USG of storage (US & HN)
- Monitors and executes the capitalized fuel supply chain
- 60 DFSPs, 5 major pipelines, dispensing approx. 400M USG / year

Quality

- Ensures fuel products that are delivered to the customer meet DoD/DLA specifications
- COR for all ITP/ITT audits and AOR tanker load/discharge operations
- Provides full specification fuel testing services in support customers operations in EUCOM and AFRICOM AOR
- 1 of 3 world-wide DLA Energy Area Petroleum Labs



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QAR



Three Pillars of Sustainment

How does DLA Energy Support?



Input:

1. DLA E E&A Operations monitors activity and receives requirements
2. DLA IM oversees supply chain (consumption rates, tanker schedule, pipeline schedule, refinery capacity, contract management) and keeps capitalized stockage consistent.
3. If a new requirement, DLA determines lever of support, coordinates action, and determines timelines. (new requirements by regulation require 120 days...sometimes we get hours).

Capitalized (DLA Owned) Fuel

- Purchased from contracted vendors (refineries) and transported to DFSPs. Quality oversight of entire process.
- Auditable and accountable stockage.
- DLA E's mission to ensure availability of this fuel
- DLA E owns the product; fuel infrastructure is owned by service or host nation or contractor.
- DLA E may contract truck/barge delivery to customer through EUCCOM tenders. DLA does not own trucks.

Contracting – Direct to Customer

- DLA E contracts vendors to distribute direct to customers. DLA CORs oversee contract quality.
- Not assured access, and limited in capability
- Post, Camps, and Stations (PC&S) – Installations
- Into-Plane/Into-Truck – Commercial Airports
- Bunkers - Sea Ports
- Spot Buys: Possible if services coordinate storage
- Local Purchase Authority: Open Market, Air/Sea Card
 - Services procure their own fuel (controlled)

Host Nation Support

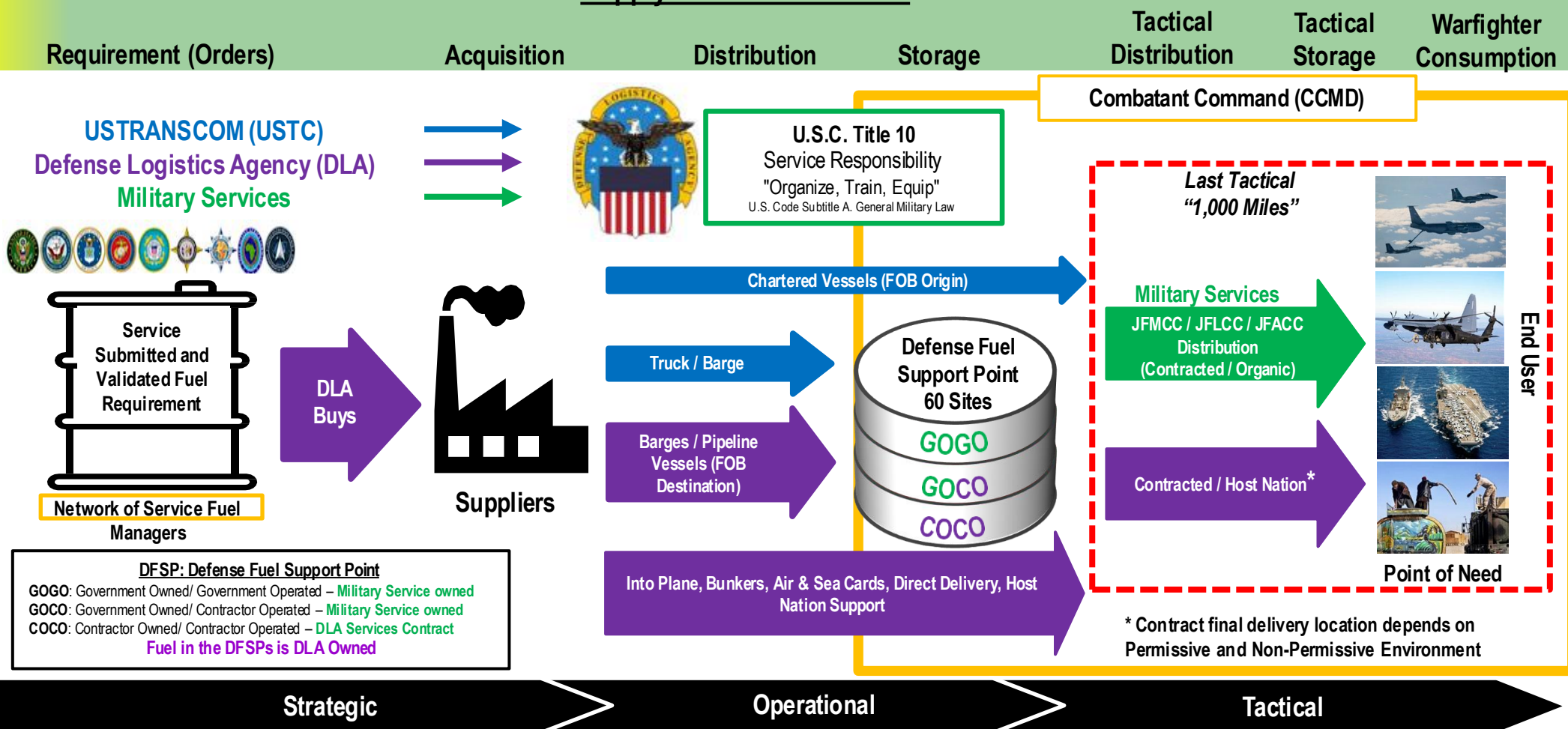
- Buy/Sell fuel from partner nation ministries of defense
- Established through overarching theater ACSAs for fuel specific agreements.

Result:

1. Services purchase the fuel at the point of sale (product enters skin of aircraft, truck, ship) from DFSP, contracted vendor, or HN capability.
2. Services are charged DLA standard price
3. DLA pays market price (or negotiated price)
4. Effect is uniform processes, standard and predictable pricing of fuel and effective vendor base management for stable fuel supply chains to the joint force. .



Supply Chain in Execution



DFSP: Defense Fuel Support Point
 GOGO: Government Owned/ Government Operated – Military Service owned
 GOCO: Government Owned/ Contractor Operated – Military Service owned
 COCO: Contractor Owned/ Contractor Operated – DLA Services Contract
 Fuel in the DFSPs is DLA Owned

DLA Energy Europe & Africa

Europe's Current Operational Environment

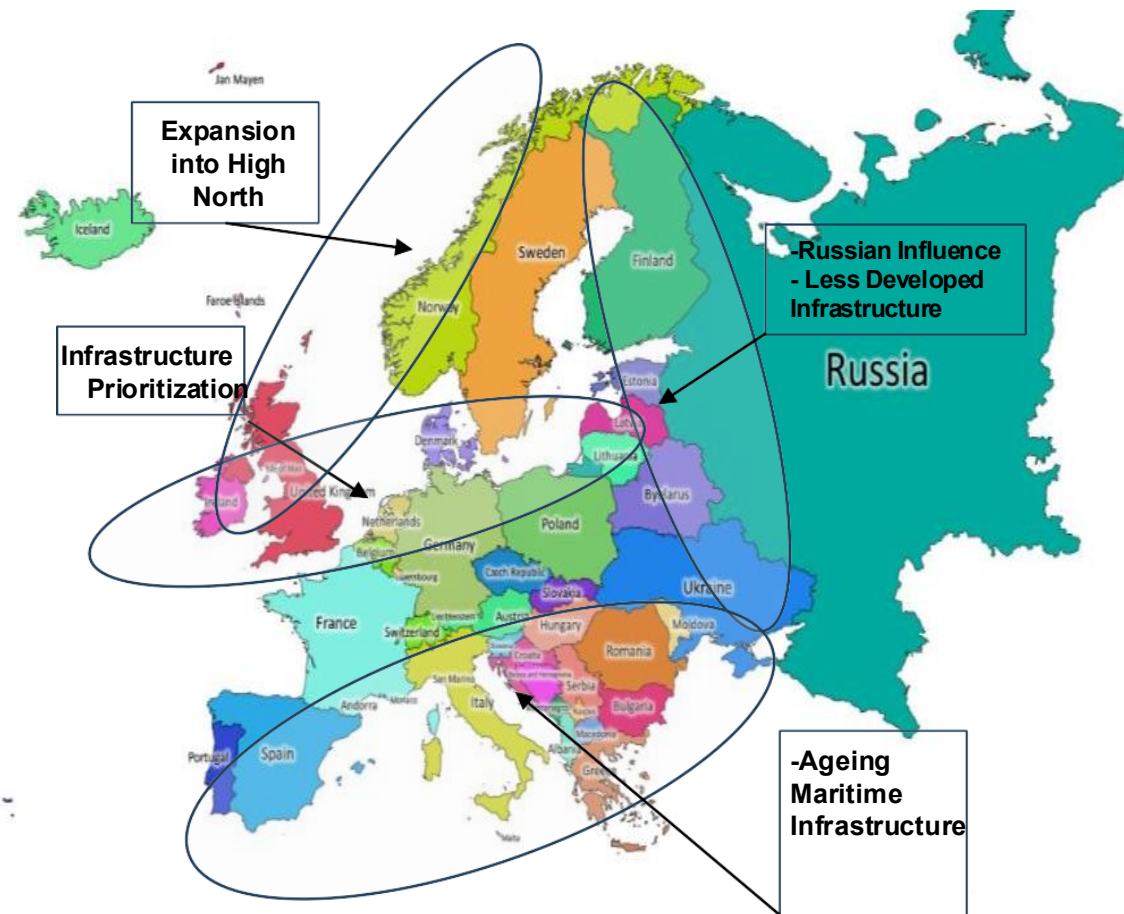


CURRENT OPERATIONAL ENVIRONMENT:

- **Posture:** 58 Defense Fuel Support Points; five Major Pipelines, 475M gal storage
- **Throughput:** Approximately 1.4M USG of fuel support a day
- Expanding High North footprint
- Supply chain vulnerabilities due to limited distribution and impact of world market.
- Leveraging existing technology
- Building DLA Energy knowledge about industry partner capabilities – a critical warfighting task.
- China/Russia procurement of ports in Europe (Baltics, MED)
- Refinery ownership- European Countries, China, Russia- limited procurement locations.

Challenges:

- Rapid Response Requirement: Requirements not provided to DLA Energy 120 days prior to RDD
- Additives: AOR available JA1 vice JP8
- Distribution: Contested contracted distribution



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Africa's Current Operational Environment

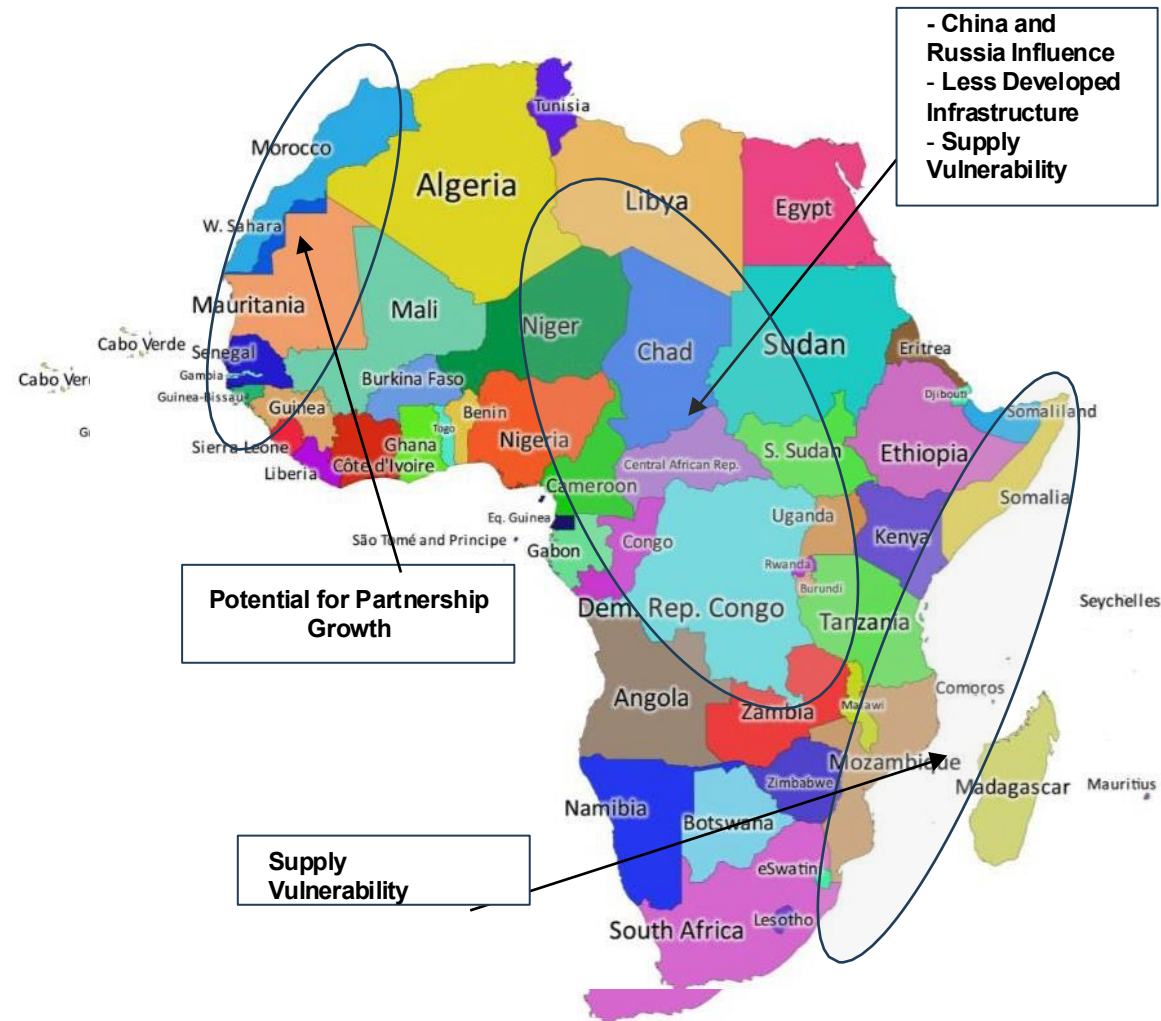


CURRENT OPERATIONAL ENVIRONMENT:

- **Posture:** Two DLA Defense Fuel Support Points – Camp Lemonier & Horizon Terminal
- Multiple terrorist organizations operating on the continent
- Large footprint- limited infrastructure
- Geo-Political: China and Russia operating in Africa and influencing unstable nations
- Economic- Africa economies are dynamic. China investing in major transportation hubs/channels
- Weather and security impacting GLOC

Challenges:

- Limited vendor availability and vetted contractors
- Visibility of national supply chains and political instability
- Limited storage and distribution



DLA Energy Europe & Africa

Strategic Energy Capabilities



How DLA Energy E&A Delivers Advantage

- Global Bulk fuel sourcing and contracting
- Forward-Positioned and Contingency energy support
- Integrated logistics with Combatant Commands
- Rapid response to emerging operations and crises
- Global reach with regional expertise
- Speed, scale, and flexibility
- Strategic alignment with warfighter needs

*Outcome: Sustained operations, predictable pricing

Partnerships & Alliances

- NATO and allied nation coordination
- Host-nation fuel infrastructure integration
- Interagency and industry collaboration

FY25/26 Accomplishments:

- Direct support to Operation Epic Fury
- Mitigated catastrophic supply chain disruption after the STENA IMMACULATE collision
- 52 vessel discharged – 227M gallons
- 49 vessels loaded – 299M gallons
- 3 Shipments Monomethyl Hydrazine – 62,964 lbs
- 295 pipeline operations totaling 56.3M gallons
- 2,623 Laboratory Samples (264 B-series, 07 C-Test Series, 2,224 Filter Effectiveness Test Series, 128 FAME test)



Preparing for tomorrow's fight

- Alternative and synthetic fuels
- Energy efficiency and demand reduction
- Data-driven logistics and forecasting
- Artificial intelligence integration
- Prioritization of NATO requirement
- Integrated Cyber Defense
- Global COP for Supply & Distribution
- NATO Security Investment Program (NSIP)
 - Pipeline Connections
 - Strategic Facility Improvements
 - Fixed Storage Increase
- Electronic Systems Integration
 - PLUTO
 - MAVEN
 - SABER

Resilience & Risk Management

- Supply diversification and redundancy
- Infrastructure risk assessment
- Adaptive logistics planning in contested environments

